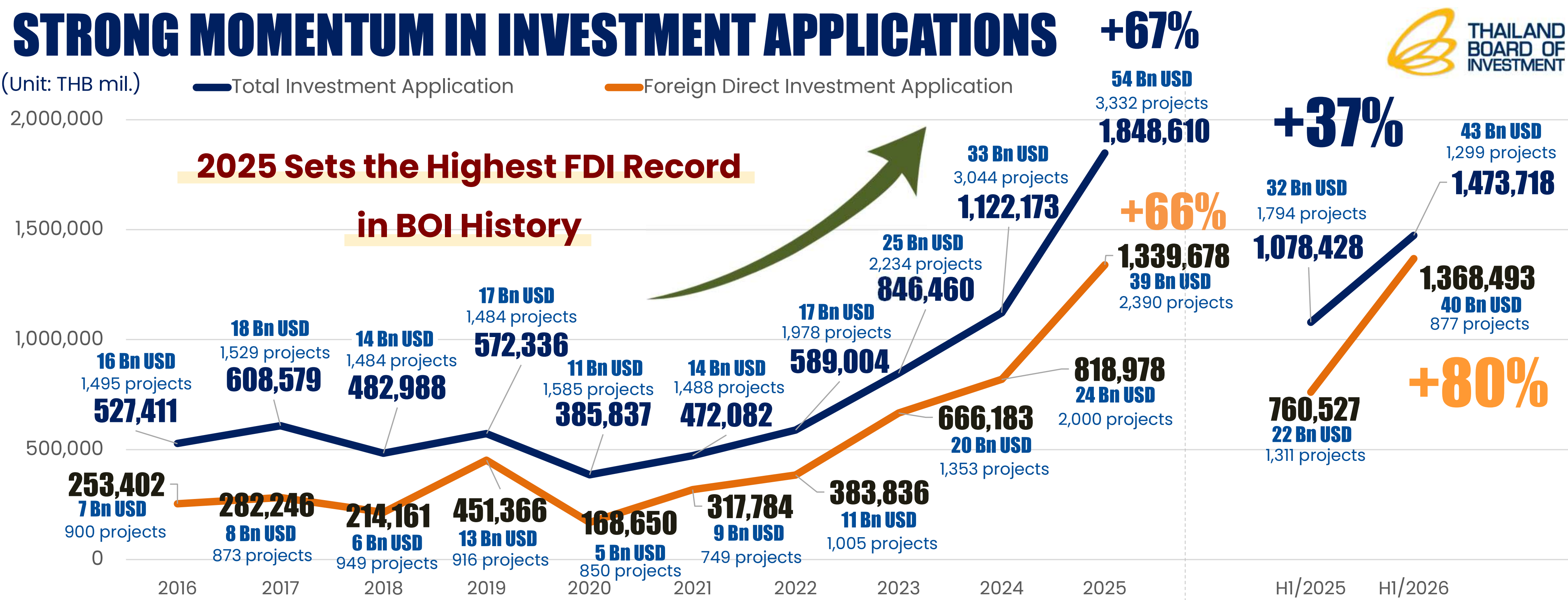
STRONG MOMENTUM IN INVESTMENT APPLICATIONS



Top 5 Economies by Investment Value in Thailand in 2023 – H1/2026

1st	2nd	3rd	4th	5th
Singapore	China	Hong Kong	Japan	Taiwan
2,145,841 THB mil.	543,085 THB mil.	370,699 THB mil.	267,331 THB mil.	170,342 THB mil.
64 Bn USD	16 Bn USD	11 Bn USD	8 Bn USD	5 Bn USD

Noted: Exchange Rate 23 July 2026 (1 USD = 33.9490 THB), Bank of Thailand
Source: Thailand Board of Investment (Data as of July 2026)

Top 5 Industries by Investment Value in Thailand in 2023 – H1/2026

Digital	Electrical and Electronics	Minerals, Metals and Materials	Automotive and Parts	Chemicals and Petrochemicals
1,966,780 THB mil.	957,816 THB mil.	268,389 THB mil.	261,961 THB mil.	165,474 THB mil.
58 Bn USD	28 Bn USD	8 Bn USD	8 Bn USD	5 Bn USD

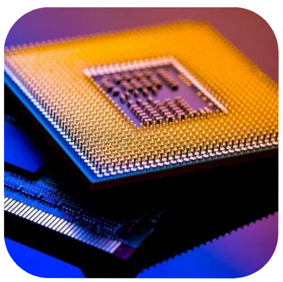
NAVIGATING INVESTMENT DIRECTION TOWARD NEW INDUSTRIES

BIO-BASED INDUSTRY

- Bio-refinery,
- Bio-materials
- Renewable Energy
- SAF
- ESS
- Hydrogen
- Reuse/Recycle

EV, BATTERY & KEY PARTS

- HEV, PHEV, BEV
- Key Parts such as Battery, Traction Motor, Reduction Gear, Inverter, BMS, DCU
- Charging Stations



SEMICONDUCTOR & ADVANCED ELECTRONICS

- IC Design
- Wafer Fab
- Wafer Testing
- Advanced Packaging
- R&D Center
- Printed Circuit Board (PCB)
- Notebook
- Wearable Devices
- Smart E&E

DIGITAL

- AI Technology
- Digital Platform (FinTech, AgriTech, HealthTech, EdTech, ClimateTech etc.)
- Data Center & Cloud Service

AUTOMATION, ROBOTICS & HUMANOID

- High-precision machinery, equipment, and parts
- Automation system
- Humanoid Robot – Hardware & Software

INTERNATIONAL BUSINESS CENTER

- Regional Headquarters
- International Procurement Office
- International Distribution Center
- Trade & Investment Support Office
- Talent Hub

Source: Thailand Board of Investment

THAILAND'S NATIONAL SEMICONDCUTOR STRATEGY

THAILAND BOARD OF INVESTMENT

Vision

To position Thailand as a **leading regional hub for advanced technology** and **MADE-IN-THAILAND CHIPS**, with a **fully integrated ecosystem** and **local champions**

Goals

REINFORCE AND SCALE THAILAND'S CONVENTIONAL BACK-END STRENGTHS

- Scale up conventional back-end plants
- Attract anchor FDIs in advanced back-end
- Develop back-end design capabilities for power modules and sensors
- Secure anchor FDI to establish first legacy-node silicon fab

SECURE ANCHOR FDIS IN ADVANCED HIGH-VALUE SEGMENTS

- Establish second front-end fab (silicon, compound or specialty) through FDI or DDI
- Accelerate growth of IC design ecosystem
- Catalyze local champion development in conventional back-end and IC design

DEVELOP LOCAL CHAMPIONS IN 4 KEY SEGMENTS

- Scale into a fully integrated value chain
- Develop local champions driving innovation and IP across back-end, front-end, design and beyond

Source: Thailand Board of Investment and Roland Berger

Thailand FASTPASS

ACCELERATING APPROVED INVESTMENTS INTO REAL ECONOMIC IMPACT

THAILAND BOARD OF INVESTMENT

Objective: To enable major projects in high-tech target industries to begin operations more quickly.

ELIGIBILITY CRITERIA

1. Investment promotion application has already been submitted
2. Large-scale project with investment value ≥ THB 1 bil.
3. Falls within BOI's target industries and uses high-technology processes
4. Creates significant economic benefits

REDUCE APPROVAL AND PERMITTING TIME BY 20% – 50%

Supervised by the "**Investment Acceleration Subcommittee**"

≈20%	≈50%	≈20%	≈20%	≈30%	≈20%	≈20-50%	≈30%	≈30%
BOI project approval	BOI certificate issuance	Construction permit	Factory License	EIA approval	Free Zone establishment	Electricity Service Application	Electricity Generation License	Regulated Energy Production License

..... UNLOCK INVESTMENT

25 PROJECTS

> 223 TOTAL VALUE BILLION THB