

Posting of CB, CS, CC, and CF Signs

The "Caution" sign consist of "CB" (Business), "CS" (Financial Statements), "CC" (Non-compliance), and "CF" (Free Float). They are posted on the securities of listed companies, trusts, property funds, and infrastructure funds ("Funds") to notify investors about the risks in terms of financial position, operating result, financial liquidity, or non-compliance with qualification criteria. Investor are required to purchase such securities through cash balance account. The Stock Exchange of Thailand (SET) will consider removing these signs once the underlying issues are resolved.

Signs	Securities	Criteria for Posting Signs	Key Considerations		
		The shareholders' equity < 50% of paid-up capital*	The latest financial statements		
	I seed	 Net loss for 3 consecutive years, with shareholders' equity in the latest annual financial statements < 100% of paid-up capital* Revenue from operation in the latest annual financial statements < THB 100 million (SET) and THB 50 million (mai) 	Annual financial statements		
	Listed Companies	 The regulatory authorities have publicly issued an order for the company to rectify its financial position, temporarily halt its partial operations or suspend business expansion, as these factors significantly impact the financial status and operating results. The court has accepted the petition for business rehabilitation/bankruptcy. The listed company or its subsidiary defaults on debt payment to financial institutions or bondholders** For subsidiary, sign-posting will be considered if the defaults are ≥ 5% of total assets. 	Upon the occurrence of an event		
		Net loss on investment	Annual financial statements		
	Funds	• No operating income***			
		 The court has accepted the petition for business rehabilitation/bankruptcy. Default on debt payment / Inability to comply with the obligations of the fund.**** 	Upon the occurrence of an event		
cs	Listed	The auditor issues a disclaimer of opinion on the financial statements.	The latest financial statements		
(Financial Statements)	Companies / Funds	The SEC has ordered the company to rectify financial statements or arrange a special audit.	Upon the occurrence of an event		
		The listed company has characteristics of an investment company*****	The latest financial statements		
CC (Non-	Listed Companies	 The listed company maintains its total assets predominantly or entirely in cash (cash company). The listed company's audit committee (AC) has less than 3 members for > 3 months. 	Upon the occurrence of an event		
Compliance)	Funds	The fund is in the process of rectifying fund dissolution causes as specified by the SEC, such as: The value of principal assets, after asset disposal, falls below the threshold set by the SEC. The number of unitholders is less than 35 unitholders	Upon the occurrence of an event		
CF (Free Float)	Listed Companies	The listed company's minority shareholding (free float) is less than 150 shareholders or less than 15% of paid-up capital	Upon the submission of the Annual		
(Funds	The free float is less than 15% of the total investment units	Free Float Report		

Procedures to be taken by listed companies and funds with CB, CS, CC, and CF signs

The listed company and fund are required to arrange a meeting to provide information to the investors and concerned persons (Public Presentation) within 15 days after the CB, CS, CC, or CF sign is posted. In addition, the company and fund have to provide a problem-solving plan and report on their progress to the Board of Directors (BOD) and Audit Committee for approval. Also, the aforementioned plan and progress must be disclosed through the SET Disclosure System.



- Paid-up capital means paid-up capital after the adjustments of share discount and business restructuring discount.
- ** The default in bond payments will correspond to signs posted by ThaiBMA such as DP (Default Payment), DNP (Default Not related to Payment), FP (Failed to Pay), FPG (Failed to Pay with Guarantee).
- *** Operating income refers to recurring income generated on a consistent basis that reflects the fund's ability to sustain its core business operations.
- Default on debt payment / Inability to comply with the obligations of the fund includes the event when the fund receives a notice of debt collection from a financial institution, sign designations by ThaiBMA similar to those applicable to listed companies, or defaults amounting to more than or equal to 5% of the fund's total assets.
- ****Investment company means the investments in securities, derivatives or digital assets at a total value exceeding 40% of the total assets according to the recent financial statements or the consolidated financial statements.







COMPANY IN FNGLISH

MORE INFO. FOR FUND



MORE INFO. FOR FUND IN FNGLIGH

JANUARY 2026

December 2025							F	ebrua	y				
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20	20	20	21										

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1 New Year's Day	2 Additional special holiday	3
4	5	6	7	8	9	10
11 4	12	13	14	15	16	17
18 •▲	19	20	21	22	23	24
25	26 TFEX: Last Trading Day Japanese Rubber Futures	27	28	TFEX: Last Trading Day SET50 Futures & Options, USD Futures & Options, EUR Futures, JPY Futures, RSS3 & RSS3D Futures	Report of the utilization of capital increase	31





Disclosure of Material Events of Listed Companies

Type of information and timing of disclosure

(from the date of material event)



Disclose immediately

Information about corporate actions or information which affects securities prices, or investment decision-making, or shareholders' benefits, such as:

- Schedule of the date of shareholders' meeting
- Schedule of record date / book closing date
 (14 days prior to the record date / book closing date)
- Change in shareholding structure
- Capital increase / capital decrease / treasury stock / selling of repurchase share
- Dividend payment or omitted dividend payment / change in par value
- Resignation of managing director / early departure of Audit Committee members / change more than half of Board of Directors
- Financial assistance provided to other person or other juristic person which is not a part
 of the listed company's or its subsidiaries' normal business operations at significant
 amount, such as ≥ 3% of Net Tangible Asset (NTA), etc.
- Defaults on debt payment or failure to honor legally binding obligations associated with financial assistance or debt instrument issuance (events of default)
- Acquisition or disposal of assets / connected transactions
- Under court-ordered receivership / filing for business rehabilitation with the bankruptcy court



3

Disclose within 3 business days

Information which does not have direct effect but should be disclosed to investors, such as:

- Head office relocation
- Change of directors
- Change of CFO or Chief Accountant
- Change of auditor

7

Submit within 7 business days

Information compiled by SET for reference, such as:

Biography of directors or Audit Committee members

14

Submit within 14 days

Information compiled by SET for reference, such as:

Minutes of shareholders' meeting





MORE INFO. IN THAI

MORE INFO. IN ENGLISH

O2 FEBRUARY 2026

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25	26	27	28	29	30	31		29	30	31				

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16 •▲	17	18	19	TFEX: Last Trading Day Japanese Rubber Futures	21
22	23	24	25	TFEX: Last Trading Day SET50 Futures & Options, Gold Futures, USD Futures & Options, EUR Futures, JPY Futures, RSS3 & RSS3D Futures	27	28





Periodic Disclosure





Report	Submission deadline*	Information submission to SET via SETLink	Information submission to SEC
Annual financial statements (audited) Without Q4 financial statements With Q4 financial statements	2 months 3 months	 Full version of financial statements Form F45 MD&A in case of > 20% YOY change in 	Submission via SETLink is also regarded as submission to the SEC
Quarterly financial statements (reviewed)	45 days	revenue or net profit	<i>~</i>
3. Form 56-1 One Report	3 months	Ø	1 8 9 =
		_	

Other Periodic Disclosure

		Submission via SETLink			
Report	Submission deadline*	For investor disclosure	For SET's information		
Report utilization of proceeds from capital increase	Every 6 calendar months (within 30 days from the end of June and December)	Ø	•		
Report on the share distribution of minority shareholders (Free Float)	14 days from the statutory deadline for AGM arrangement	•	Ø		
Invitation letter for shareholders' meeting	Upon submission to shareholders	•	Ø		
4. Shareholders' meeting minutes	14 days from the shareholders' meeting	•	Ø		









MORE INFO. IN THAI

MORE INFO. IN ENGLISH

O3 MARCH 2026

FEBRUARY						
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22	23	24	25	26	27	28

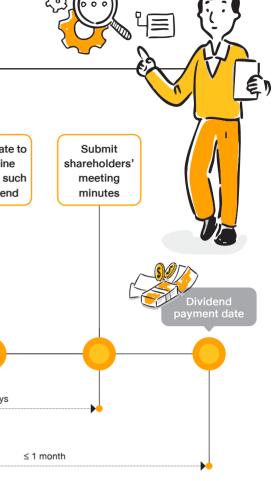
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	Audited 2025 yearly financial statements	3 ♣	4	5	6	7
8	9	10	11 4	12	13	14
15	16	17	18 TFEX: Last Trading Day 5Y Gov Bond Futures	19	20	21
22	23	24	TFEX: Last Trading Day Japanese Rubber Futures	26	27	28
29	30 TFEX: Last Trading Day SET50 Futures & Options, Stock Futures, Sector Futures, Gold-On, Silver Online Futures, USD Futures & Options, EUR Futures, JPY Futures, EUR/USD Futures, USD/JPY Futures, USD/JPY Futures, RSS3 & RSS3D Futures	Form 56-1 One Report for the year 2025 Audited 2025 yearly financial statements (LIVEx)				





Shareholders' Meeting

of the next business day



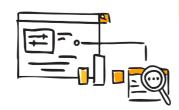
Record date to Record date to determine Shareholders' determine the rights to attend meetina the rights such the shareholders' meeting date** as dividend ≤ 2 months ≥ 7 days* ≥ 5 business days ≥ 14 days ≤ 14 days Send invitation Disclose letter for shareholders' the Board of Directors' meetina resolutions immediately or by 9.00 a.m.



Change to the record date must be announced ≥ 7 days prior to the original record date

Any cancellation / addition / change to material agenda items requires advance notice ≥ 14 days prior to the record date

- Advance notice ≥ 14 days in case of material agenda items
- Disclose shareholders' meeting resolutions immediately or by 9.00 a.m. of the next business day







O4 APRIL 2026

	MARCH							MAY						
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15	16	17	18	19	20	21		10	11	12	13	14	15	16
22	23	24	25	26	27	28		17	18	19	20	21	22	23
29	30	31						24	25	26	27	28	29	30
								31						

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1	2	3	4
5	6 Chakri Memorial Day	7	8	9	10	11
12	13 Songkran Festival	14 Songkran Festival	15 Songkran Festival	16	17	18
19	20	21	22	TFEX: Last Trading Day Japanese Rubber Futures	24	25
26	27	28	TFEX: Last Trading Day SET50 Futures & Options, Gold Futures, USD Futures & Options, EUR Futures, JPY Futures, RSS3 & RSS3D Futures	SET 51 st Anniversary Report on the distribution of Fund's strategic shareholders Form 56-1 SME One Report for the year 2025 (LIVEX)		





Capital Increase of Listed Companies

Board of Directors' resolutions

Arrange shareholders' meeting

Offer newly issued shares

Subscription and payment services for newly issued shares

Register increase in paid-up capital and report share allocation results

List newly issued shares on SET

Report utilization of proceeds from capital increase



Disclose resolutions immediately or by 9.00 a.m. of the next business day

Types of capital increase

- 1. Specific Mandate: Define specific offering size and allocation.
- 2. General Mandate: Shareholders approve the capital increase with the knowledge about the allocation frameworks, but not the objectives of the capital increase, and authorize the Board of Directors to finalize the new share offering and allocation. Every allocation must be disclosed in detail.

Share allocation under general mandate	Rights Offering (RO)	Preferential Public Offering (PPO)	Public Offering (PO)	Private Placement (PP)	
Size Limit	Not over 30%	Not over 20%	Not over 20%	Not over 10%	
(% of paid-up capital as of the date of the Board of Directors' resolution on capital increase)	Total ad	Iditional paid-up capital not over 3	30% (PO and PP not over 20%)		
Offering price		Not specified		ow the market price ne SEC regulation	
Allocation period	of shareholder whichever com • PPO and PO m	ust be offered within 6 months from es to approve the offering of such s	ne company to hold n the date on which t	the next AGM, he shareholders'	
Type of securities	Common shar	res / preferred shares / TSR**	Common shares	s / preferred shares	

Within 14 days¹

Within 30 days¹

Every 6 calendar months

(within 30 days from the end of June and December)







MORE INFO. IN THAI

MORE INFO. IN ENGLISH

05 MAY 2026

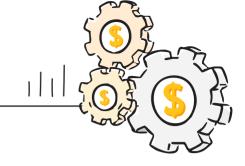
			APRIL							JUNE			
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26	27	28	29	30			28	29	30				

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1 ••A	2
3	4 Coronation Day	5	6	7	8	9
10	11	12	13 Royal Ploughing Day	Report on the distribution of strategic shareholders	15 Reviewed Q1 financial statements	16
17	18	19	20	21	22	23
24 A	25 TFEX: Last Trading Day Japanese Rubber Futures	26	27	TFEX: Last Trading Day SET50 Futures & Options, USD Futures & Options, EUR Futures, JPY Futures, RSS3 & RSS3D Futures	29	30





Maintaining the Listing Status



- Par value ≥ THB 0.50
- Directors, management and controlling parties without prohibited qualifications
- · Having qualified Chief Financial Officer and Chief Accountant
- Having Chairman and Managing Director, or equivalent positions in other names, not being the same person
- At least 3 audit committee members and one-third of directors being independent directors (at least 3 independent directors)
- Having SEC-approved auditor
- · Having an internal control system as required by the SEC
- · Having no conflict of interests
- Free float ≥ 150 shareholders and holding shares ≥ 15% of paid-up capital
- · Providing provident fund according to the law
- In case of a holding company: must hold shares in ≥ 1 profit-making subsidiaries engaged in core business. In case of subsidiary established under foreign laws: must have directors residing in Thailand. A holding company must not have characteristics as an investment company.*
- Designating the Exchange or a third person approved by the Exchange to act as its listed securities registrar
- Do not have characteristics as an investment company*

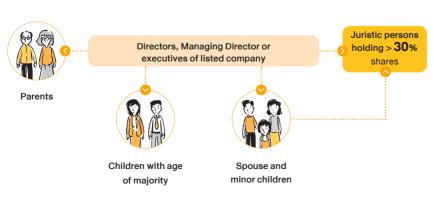
Share distribution of minority shareholders of listed company (Free Float)

Minority shareholders refer to non-strategic shareholders who hold common shares. Strategic shareholders consist of:

- Directors, Managing Director or the top four executives after managing director level, including all those whose positions are equivalent to the fourth highest-level executives, and connected and related persons
- Shareholders holding shares > 5% of the paid-up capital, including related persons
- Persons with controlling power
- Investment company means investments in securities, derivatives or digital asset at a collective total exceeding 40% of total assets as per the most recent financial statements or the consolidated financial statements.



Guidelines for consideration of connected and related persons









MORE INFO. IN THA

MORE INFO. IN ENGLISH

06 JUNE 2026

			MAY							JULY			
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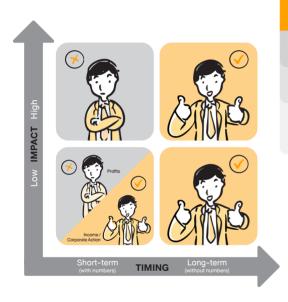
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1	2	3	4	5	6
	Substitution for Visakha Bucha Day		H.M. Queen Suthida Bajrasudhabimalalakshana's Birthday			
7	8	9	10	11	12	13
14 •▲	15	16	17 TFEX: Last Trading Day 5Y Gov Bond Futures	18	19	20
21	22	23	TFEX: Last Trading Day Japanese Rubber Futures	25	26	27
28	29 TFEX: Last Trading Day SET50 Futures & Options, Stock Futures, Sector Futures, Gold Online Futures, Gold Putures, Gold-D, Silver Online Futures, USD Futures & Options, EUR Futures, UPY Futures, EUR/USD Futures, USD/JYF Futures, RSS3 & RSS3D Futures	30				



Information Disclosure of Listed Companies







IMPACT

Significant change

Unpredictable

Inconsistent with circumstances



Guidelines for Executive Interview

Must disclose

According to law / regulatory requirements such as financial statements, material events which can impact securities prices and investment decisions, e.g. acquisition / disposition of assets, capital increase / decrease and dividend payment / omitted dividend payment, etc.

Should disclose

When information is incorrect / inaccurate / expected to affect securities prices, such as:

- · Rumor / news from third parties
- · Misleading information
- · Wrong analysis report

Can choose to disclose

Information does not have immediate impact on securities prices, but listed companies must be held responsible if such information is disclosed. This set of information includes:

- Estimated annual financial statements via SET system
- Long-term income (more than 6 months)
- · Industry trend and direction
- · Quantitative figures (non-monetary numbers)

Not disclose

Information which affects securities prices, such as:

- Operating results for each quarter or periods close to SET disclosure deadline
- · Opinions influencing securities prices
- · Unclear or uncertain information



Key Principles

- Information must be accurate, factual, unambiguous, and unexaggerated.
- 2. Information is adequately summarized for investment decisions.
- The disclosure must be sufficient and timely for decision-making. Investors must have equitable access to information.
- Information must be mainly disclosed through SET system to ensure thorough dissemination and equal access.



07 JULY 2026

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28	29	30					23	24	25	26	27	28	2
							30	31					

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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5	6	7	8	9	10	11
12	13	14 •▲	15	16	17	18
19	20	21	22	TFEX: Last Trading Day Japanese Rubber Futures	24	25
26	27	28 H.M. King Maha Vajiralongkorn Phra Vajiraklaochaoyuhua's Birthday	29 Asarnha Bucha Day	Buddhist Lent Day Report of the utilization of capital increase TFEX: Last Trading Day SET50 Futures & Options, USD Futures & Options, EUR Futures, JPY Futures, RSS3 & RSS3D Futures	31	





Acquisition or Disposition of Assets





Company or Subsidiary

Buv-Sell Transfer-Receive Exchange Obtain-Waive Right Make-Cancel Investment

Acquisition or Disposition

of Assets*

Individual or Juristic Person

- * Exception:
- Current assets used for normal business operation only
- · Investment for liquidity management

Combination

- · May combine transactions that have been separated intentionally
- · Transactions made during 6 months prior to this last transaction, except for transaction which has already been approved by the shareholders' meeting
- Transactions related to takeover or merger of businesses

Backdoor Listing

- · Companies or subsidiaries acquire assets of other companies and
- (1) Transaction size ≥ 100% or
- (2) Transfer controlling power to other companies or
- (3) A merger that causes a decline in collective shareholding of listed company's existing shareholders to < 50%, or change of
- · SET may combine transactions made during the period of 12 months.

Exception (must meet all the following

- (1) The acquired business is similar to or supports existing business.
- (2) Listed company's core business remains
- (3) Company group remains qualified as listed
- (4) The Board of Directors and controlling power have no significant change.

Listed company's process

- · Disclose information immediately, appoint IFA, and obtain three-fourths majority approval from participating and voting shareholders
- · File a new listing application to SET in line with the New Listing Rule

Cash Company

· Listed company or subsidiary has disposed of all or nearly all of its assets used in normal operations, resulting in all or nearly all of its assets being in the form of cash or short-term

Listed company's process

- . Disclose information immediately, appoint IFA. and obtain three-fourths majority approval from participating and voting shareholders
- · Submit the statement of financial position reviewed by the auditor within 30 days from the date of asset disposal
- · Manage to rectify its cash company status by having appropriate business within 6 months from the date of financial position statement submission to SET

SET's process

- · SET will post CC sign for 6 months pending listed company's rectification.
- . If the company fails to rectify its cash company status within 6 months, SET will announce that the securities are subject to delisting, and post NC and SP (suspension) signs.

Calculation of transaction size (x)

Use every calculation methodology that is applicable and select the highest value as size of transaction

based on NTA** (%)

Proportion of equity holding (increase / decrease) x NTA** of investee company x 100

NTA** of the listed company

Calculation based on total value of consideration paid or received (%) Value of transaction paid or received x 100

Total assets of listed company

Calculation based on net operating profit (%)

Shareholding ratio (increase / decrease) x Net operating profits of investee company x 100

Net operating profit of listed company

Calculation based on value of equity share (%) Shares issued for the payment of assets x 100

Issued and paid-up shares of the listed company

** Net Tangible Asset (NTA): Total assets minus intangible assets, such as goodwill and deferred expenses, total liabilities and non-controlling interests.

Procedures based on transaction size (x)

X < 15% 15% < X < 50% 50% < X < 100% X ≥ 100%

- Not required to notify SET Required to notify
- SET if securities are issued
- Notify SET · Send a circular
- notice to
- Notify SET
- shareholders within 21 days from the date of disclosure to SET
- Appoint IFA
- from shareholders
- · Seek approval
- Notify SET
- · Appoint IFA
- · Seek approval from shareholders
- · Seek approval from SET (Backdoor Listing)

Note: The SEC is currently revising the regulations to cover other types of material transactions, such as leases, hire purchases, and financial assistance unrelated to a company's normal business operations. These revisions aim to provide greater clarity and better align with the current business practices of listed companies. Key updates include exemptions for intra-group transactions and improvements in the methods for calculating and aggregating transaction sizes. Additional measures will also be introduced to protect investors, such as requiring progress reports and granting shareholders veto rights in certain cases. Before the revised regulations take effect, the SEC will engage in communication and conduct capacity-building activities to support and prepare listed companies for relevant implementation.







08 AUGUST 2026

			JULY						SE	PTEME	ER		
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			1	2	3	4			1	2	3	4	5
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19	20	21	22	23	24	25	20	21	22	23	24	25	2
26	27	28	20	30	31		27	28	20	30			

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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2	3	4	5	6	7	8
9	10	11	H.M. Queen Sirikit The Queen Mother's Birthday / Mother's Day	13	14 Reviewed Q2 financial statements	15
16	17	18	19	20	21 🐪	22
23	24	25	26	27	28 *4	29
30	Half-year audited financial statements (financial institutions)	TFEX: Last Trading Day Japanese Rubber Futures			TFEX: Last Trading Day SET50 Futures & Options, Gold Futures, USD Futures & Options, EUR Futures, JPY Futures, RSS3 & RSS3D Futures	





Connected Transactions

Transactions made by a listed company or its subsidiary with a connected person of the listed company

Connected person refers to:

- Directors, executives, major shareholders, controlling persons, or persons to be nominated for the positions of director, executive, or controlling person, as well as their related persons and close relatives
- 2) Any juristic person with major shareholder or control person according to 1)
- Any person whose actions can be identified as proxy or under the influence of 1) and 2)
- 4) Director of a juristic person with controlling power over the company
- 5) Spouse, underage child or adopted underage child of the director in 4)
- 6) A juristic person under the controlling power of the person in 4) or 5)
- 7) Nominee: Any person taking action under the perception or agreement that if such action is to bring financial benefit to the person, the following persons to also gain similar benefit: the company's directors, the company's executives, the company's control persons, the directors of the juristic person with controlling power over the company including their spouse and their children or adopted children under the age of majority.

Exempted transactions

- Connected transactions between the listed company and its subsidiary, or between a subsidiary and a subsidiary, in which the connected persons hold no more than 10% shares
- Issuance of new securities to connected persons according to related regulations
- Transactions with juristic person of which management team is comprised of representative appointed by the listed company or the subsidiary in its capacity as a shareholder
- 4) Transactions that are fair and do not constitute a benefit transfer

Calculation of the transaction size (whichever is higher)

Small: \leq THB 1 million / \leq 0.03% NTA*

Medium: THB 1 million < x < THB 20 million /

0.03% < x < 3% NTA* Large : \geq THB 20 million / \geq 3% NTA* llion / S





Note: The SEC is currently revising the regulations to cover other types of material transactions, such as leases, hire purchases, and financial assistance unrelated to a company's normal business operations. These revisions aim to provide greater clarity and better align with the current business practices of listed companies. Key updates include exemptions for intra-group transactions and improvements in the methods for calculating and aggregating transaction sizes. Additional measures will also be introduced to protect investors, such as requiring progress reports and granting shareholders veto rights in certain cases. Before the revised regulations take effect, the SEC will engage in communication and conduct capacity-building activities to support and prepare listed companies for relevant implementation.





MORE INFO. IN THAI

MORE INFO. IN ENGLISH

O SEPTEMBER 2026

	AUGUST								0	СТОВ	ER		
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30	31												

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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6	7	8	9	10	11 •▲	12
13	14	15	TFEX: Last Trading Day 5Y Gov Bond Futures	17	18	19
20	21	22	23	TFEX: Last Trading Day Japanese Rubber Futures	25	26
27	28	29 TFEX: Last Trading Day SET50 Futures & Options, Stock Futures, Sector Futures, Gold-D, Silver Online Futures, USD Futures & Options, EUR Futures, JPY Futures, EUR/USD Futures, FUSD/JPY Futures, RSS3 & RSS3D Futures	Reviewed financial statements for the First 6 Months (LiVEx)			

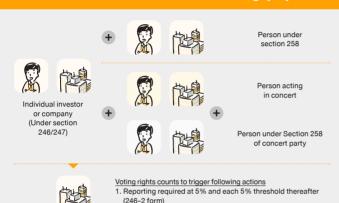




Takeover & Tender Offer



Calculation of shareholding (%)



2. Launching tender offer

Calculation of voting rights (%)

Shares

Voting rights of shareholding x 100

Total voting rights of the company¹

Convertible securities

Voting rights for convertible securities x 100

Total voting rights of the company^{1,2}

- ¹ In case of repurchased shares: total voting rights treasury stock at the end of the month before the transaction occurs
- ² Current voting rights excluding shares to be derived from convertible securities

246–2 Form ... an alert to warn investors before the takeover

Listed companies

- Report to the SEC when reaching or passing every 5% of all voting rights (within 3 business days from the date of acquisition / disposition, except for the share disposal in a tender offer which must be reported within 5 business days from the end of the offer period)
- Person obliged to report must submit the 246-2 form via online system



Takeover or holding securities to control the business When reaching trigger points:

25% » 50% » 75% of total voting rights

a tender offer must be made to provide shareholders with a fair exit option

Offering price (general case)

Acquire shares within 90 days

Not less than the highest
acquisition price in 90 days

No acquisition of shares in 90 days Price can be set at any level.

Tender Offer Exemption at Trigger Point

- Reduce shareholding below trigger point <u>within</u>
 business days by selling shares on the main board or
 back to the original sellers
- Abstain from exercising voting rights on shares required to be reduced

For more information: Contact SEC or SEC Help Center (1207)



1 O OCTOBER 2026

	SEPTEMBER								NC	OVEME	BER		
S							S						
		1	2	3	4	5	1	2	3	4	5	6	
6	7	8	9	10	11	12	8	9	10	11	12	13	
13	14	15	16	17	18	19	15	16	17	18	19	20	
20	21	22	23	24	25	26	22	23	24	25	26	27	
27	28	29	30				29	30					

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1	2	3
4	5	6	7	8	9	10
11 •▲	12	1.3. H.M. King Bhumibol Adulyadej The Great Memorial Day	14	15	16	17
18	19	20	21	22	H.M. King Chulalongkorn The Great Memorial Day	24
25	End of Buddhist Lent Day TFEX: Last Trading Day Japanese Rubber Futures	27	28	TFEX: Last Trading Day SET50 Futures & Options, Gold Futures, USD Futures & Options, EUR Futures, JPY Futures, RSS3 & RSS3D Futures	30	31





Independent Director (ID) and Audit Committee (AC)

Composition of the Board of Directors

ID

: ≥ one-third of total directors (at least 3 independent directors)

AC

 $: \ge 3$ members (at least 1 member with qualified knowledge and experience to review the reliability of financial statements)

Action when there is any change on AC

	Submission vi	a SETLink
Types	News disclosed to investors	Report to SET
Appointment	Disclose with the form to report on name of members and scope of work of the AC (F24-1) within 3 business days from the appointment date	Submit certificate and biography of the AC Member (F24-2) within 7 business days from the appointment date
Resignation	Disclose immediately and specify the reason of resignation, in case of premature resignation	•



Key qualifications of AC

- Having qualifications of an independent director, such as:
 - Holding no more than 1% of total shares including the shareholding of related persons
 - Not currently being or having been the company's executive director, worker, employee, salaried consultant, or control person in the past two years
 - Not related by blood or by legal registration with other directors, executives, major shareholders, controlling parties
 - Not currently having or having had a business relationship with the company in the past two years
 - Not currently being or having been the company's auditor in the past two years
 - Not currently providing or having provided professional services with a fee of more than THB 2 million per year during the past two years
 - Not being representative of the company's directors, major shareholders, shareholders related to major shareholders
 - Not operating similar business and competing with the company or its subsidiary
- Not being the director authorized by the Board of Directors to make decisions of the company's operation
- Not being the director of the parent company, subsidiary, or same-level subsidiary, particularly in the case of listed companies





MORE INFO. IN THAI

MORE INFO. IN ENGLISH

NOVEMBER 2026

OCTOBER									DECEMBER									
						s												
				1	2	3			1	2	3	4						
4	5	6	7	8	9	10	6	7	8	9	10	11						
11	12	13	14	15	16	17	13	14	15	16	17	18						
18	19	20	21	22	23	24	20	21	22	23	24	25	:					
25	26	27	28	29	30	31	27	28	29	30	31							

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	Reviewed Q3 financial statements	17	18	19	20	21
22	23	TFEX: Last Trading Day Japanese Rubber Futures	25	26	TFEX: Last Trading Day SET50 Futures & Options, USD Futures & Options, EUR Futures, JPY Futures, RSS3 & RSS3D Futures	28
29	30					





Share Repurchase for Financial Management

Report on buying / selling of repurchased shares

- Buy / sell on SET (AOM): by 9.00 a.m. of the next business day following the date of buying / selling repurchased shares
- · General offer: within 5 business days from the completion date of buying / selling of repurchased shares
- Sell to RO, ESOP: within 5 business days from the date of selling repurchased shares





Disclose the Board of Directors' resolution regarding share repurchase project*

(≥ 3 days prior to the starting date of share repurchase)

Buy on SET (AOM)
Repurchase
not exceeding 10%

Buy via a general offer

Submit repurchase offer to shareholders and SET

- Buying on SET (AOM): when completely repurchased at specified amount, but not exceeding 6 months
- General offer: at least 10 days but not exceeding 20 days

Starting date At least 10 days

Disclose board resolution on selling repurchased shares*
(≥ 3 days prior to the start date of selling
the repurchased shares)

Starting date for selling the repurchased shares

Completion date of share

repurchase

(the completion of project)

not over 10% and specified in the company's articles of association**
• Listed company eligible for share

In case the repurchase amount

- Listed company eligible for share repurchase must have retained earnings on the separate financial statements, excess liquidity, and free float as required.
- Disclose the Board of Directors' resolution immediately or within 9.00 a.m. of the next business day
- ** Outstanding repurchased shares of all the projects + Repurchased shares of new projects

A new treasury stock

program may commence

six months after the completion date of the previous program



Complete selling within 3 years from the completion date of repurchase. If the shares are not sold out, a capital reduction must be made by writing off the unsold repurchased shares and disclose information to SET when

the registration of the capital change is completed.

Tips

After 3 months

- Repurchased shares shall not be counted towards a quorum at shareholders' meetings, shall not be eligible to vote, and shall not be entitled to dividends.
- The company must completely sell repurchased shares before issuing new shares (capital increase).





MODE INTO INTUAL

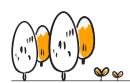
MORE INFO. IN ENGLISH

12 DECEMBER 2026

		NC	VEMB	ER					JAN	UARY	2027		
S	М	T	W	T	F	S	S	М	T	W	T	F	S
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8	9	10	11	12	13	14	3	4	5	6	7	8	9
15	16	17	18	19	20	21	10	11	12	13	14	15	16
22	23	24	25	26	27	28	17	18	19	20	21	22	23
29	30						24	25	26	27	28	29	30
							31						

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		1	2	3	4	H.M. King Bhumibol Adulyadej The Great's Birthday / National Day / Father's Day
6	7 H.M. King Bhumibol Adulyadej The Great's Birthday / National Day / Father's Day	8	9	10 Constitution Day	11	12
13	14	15	TFEX: Last Trading Day 5Y Gov Bond Futures	17	18	19
20	21	TFEX: Last Trading Day Japanese Rubber Futures	23	24	25	26
27	28	TFEX: Last Trading Day SET50 Futures & Options, Stock Futures, Sector Futures, Gold Online Futures, Gold Putures, Gold-D, Silver Online Futures, USD Futures & Options, EUR Futures, JPY Futures, EUR/USD Futures, USD/JPY Futures, RSS3 & RSS3D Futures	30	31 New Year's Eve		





CALENDAR 2027



JANUARY							FEBRUARY									MARCH								APRIL						
S						S	S								S						S	S						S		
					1	2		1	2	3	4	5	6			1	2	3	4	5	6					1	2	3		
3	4	5	6	7	8	9	7	8	9	10	11	12	13		7	8	9	10	11	12	13	4	5	6	7	8	9	10		
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31																														
			MAY							JUNE								JULY					AUGUST							
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						1			1	2	3	4	5						1	2	3	1	2	3	4	5	6	7		
2	3	4	5	6	7	8	6	7	8	9	10	11	12		4	5	6	7	8	9	10	8	9	10	11	12	13	14		
9	10	11	12	13	14	15	13	14	15	16	17	18	19		11	12	13	14	15	16	17	15	16	17	18	19	20	21		
16	17	18	19	20	21	22	20	21	22	23	24	25	26		18	19	20	21	22	23	24	22	23	24	25	26	27	28		
23	24	25	26	27	28	29	27	28	29	30					25	26	27	28	29	30	31	29	30	31						
30	31																													
		SE	PTEME	BER				OCTOBER							NOVEMBER						DECEMBER									
						S	S								S						S	S						S		
			1	2	3	4						1	2			1	2	3	4	5	6				1	2	3	4		
5	6	7	8	9	10	11	3	4	5	6	7	8	9		7	8	9	10	11	12	13	5	6	7	8	9	10	11		
12	13	14	15	16	17	18	10	11	12	13	14	15	16		14	15	16	17	18	19	20	12	13	14	15	16	17	18		
19	20	21	22	23	24	25	17	18	19	20	21	22	23		21	22	23	24	25	26	27	19	20	21	22	23	24	25		
26	27	28	29	30			24	25	26	27	28	29	30		28	29	30					26	27	28	29	30	31			
							31																							